



Risk Management Procedures

Purpose:

To outline the methodology by which Department of Education and Early Childhood Development (DEECD) identifies, assesses, controls and monitors Occupational Health and Safety (OHS) risks throughout the organisation. This methodology will be used to prioritise risks and to assist in the allocation of resources for the selection and implementation of required risk controls.

Scope:

This procedure applies to all DEECD workplaces including schools and central and regional offices.

References:

- *Occupational Health and Safety Act 2004*
- *Occupational Health and Safety Regulations 2007*
- Australian and New Zealand Standard Risk Management Principles and Guidelines AS/NZS ISO 31000:2009
- Victorian Government Risk Management Framework 2011

Definitions:

Hazard:	Anything with the potential to cause harm, injury, illness or loss.
Health and Safety Committee:	A cooperative forum for employers and employees to work together on OHS issues.
Health and Safety Representative (HSR):	An elected employee responsible for representing employees within a DWG on matters relating to OHS.
Inherent Risk:	The initial level of a hazard prior to the application of any controls
Management OHS Nominee:	A position nominated by the Workplace Manager to oversee the operational aspects of implementing health, safety and wellbeing initiatives, policies and procedures.
OHS Risk Register:	A register of the OHS risks identified at the workplace, together with the inherent risk rating, controls and residual risk ratings.
OHS Risk:	A description of the likelihood and consequence of a hazard causing injury, illness or damage to property or the environment.
OHS Risk assessment:	The process of determining the likelihood and consequence of injury, disease or illness or damage arising from exposure to a hazard.
Risk Control:	Measures that eliminate or reduce OHS risks associated with hazards using the 'hierarchy of controls', where elimination of the risk will be the first strategy considered.
Residual risk rating:	The level of risk remaining after controls have been selected and implemented.

Workplace Manager: The Manager or Principal responsible for the school, central office, regional office or other DEECD workplace.

Responsibility:

Workplace Manager and/or **Management OHS Nominees** are responsible for:

- providing and utilising resources to implement, maintain and review OHS risk control measures in the workplace;
- ensuring OHS hazards in the workplace are routinely identified, in consultation with relevant persons, including reviewing existing OHS hazards and new hazards that may be introduced when work practices, substances or premises change;
- ensuring that employees, contractors and visitors have had relevant information, instruction and training in the principles of OHS risk management;
- reviewing OHS risk controls to ensure they are implemented and effective;
- maintaining records of the OHS risk assessment process in the OHS Risk Register.

Employees, contractors and visitors are responsible for:

- participating in training as provided;
- reporting hazards and incidents in the workplace;
- advising relevant Workplace Managers and/or Management OHS Nominees where risks need reviewing or hazards require inclusion on the OHS Risk Register;
- completing OHS risk assessments as required;
- implementing OHS risk controls and reporting back on the suitability of those risk controls in reducing risk;
- following safe work procedures and instructions.

Procedure:

OHS RISK REGISTER

Generic **OHS Risk Registers** have been developed for each of the four types of workplaces below:

- Primary;
- *Secondary*;
- *Specialist setting*;
- *Corporate Offices*.

These can be modified to meet the needs of the individual school or workplace.

INITIAL REVIEW OF THE OHS RISK REGISTER

The **Workplace Manager** is to initially consult relevant persons when first reviewing the **OHS Risk Register** for the workplace. These should include:

- the Management OHS Nominee;
- Area Coordinators involved in the task, activity or area;
- Employees who either undertake the task, activity or work in the area or who may be affected by the outcomes of the risk assessment;
- relevant Health and Safety Committee member/s or HSR.

During the initial review, the **Workplace Manager** and/or **Management OHS Nominee** should review each entry for applicability to their workplace (delete only if not appropriate i.e. if specific equipment or

tasks are not present or conducted at the workplace) and list any additional hazards identified in the workplace.

All new hazards identified either during the initial review, or on an ongoing basis, are to be dealt with in accordance with the risk management methodology outlined in Section 6.5 of this procedure.

Once the **OHS Risk Register** is finalised, the **Workplace Manager** and/or **Management OHS Nominees** are to ensure the controls defined within the Register are implemented by allocation of sufficient resources and delegation of responsibility to personnel with the required authority to make decisions.

The **Workplace Manager** and/or **Management OHS Nominee** are responsible for making sure the **OHS Risk Register** is maintained on an ongoing basis as outlined in Section 6.3 of this procedure.

A user guide is available as a separate worksheet in the OHS Risk Register. The guide outlines how to use and update the register, including sorting risks by area, location, risk rating and status.

Advice may be sought from the DEECD **OHS Advisory Service** on **1300 074 715**.

ONGOING REVIEW OF THE OHS RISK REGISTER

The **Workplace Manager** is to review the **OHS Risk Register**

- when first implementing the OHS Risk Register in the workplace
- on an annual basis (Review to be scheduled in the **OHS Activities Calendar**);
- when hazards are reported;
- when incidents or near misses occur;
- when new substances or plant and equipment are introduced into the workplace;
- when new or additional information regarding a hazard, relevant to workers, is made available or communicated via the regulatory authority (WorkSafe).

If a risk control has not been implemented by the intended completion date, the **Workplace Manager** is to identify the reasons for the delay and, in consultation with relevant parties, determine an alternate date and update the **OHS Risk Register** accordingly.

MAINTAINING RECORDS

The **Workplace Manager** and/or **Management Nominee** are responsible for keeping a record of the site specific **OHS Risk Register** and ensuring it is available to all relevant persons (e.g. Health and Safety Committee members, HSR, employees, contractors, visitors and external auditors etc.) as required by this procedure.

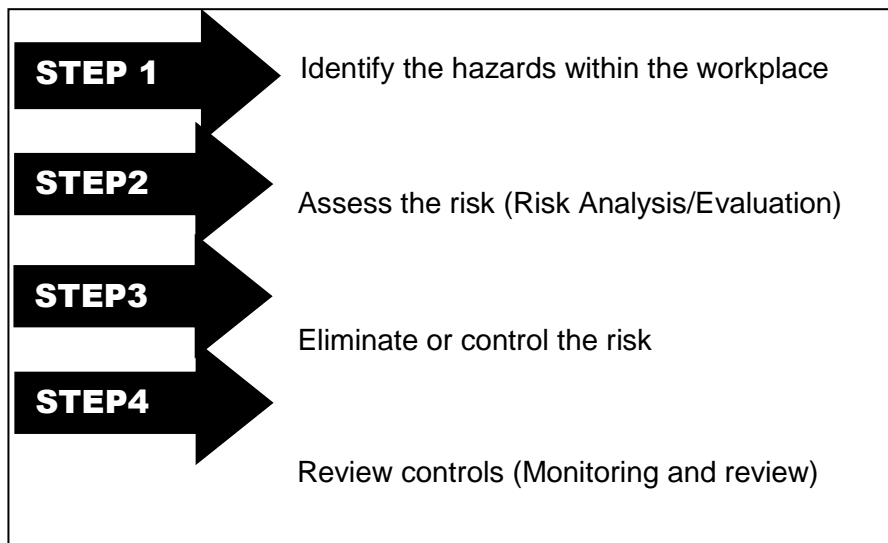
GUIDANCE ON THE DEECD RISK MANAGEMENT METHODOLOGY

General

DEECD requires **Workplace Managers** and/or **Management OHS Nominee** to implement a risk management approach for maintaining the health and safety of persons in the workplace to ensure that:

- hazards that persons may be exposed to in the workplace are identified;
- an assessment is conducted to determine the risk (likelihood and consequence of injury or harm to a person) resulting from such hazards;
- consideration is given to the means by which the risk may be reduced and implement such mechanisms to eliminate, or if elimination is not reasonably practicable, reduce the risk.

The DEECD risk management process is represented in the diagram below (please note, this diagram is a simple representation of the risk management process from AS/NZS ISO 31000:2009).



Step 1 – Identification of Hazards

The **Workplace Manager** and/or **Management OHS Nominee** have a number of triggers and sources of information that would require the review of the **OHS Risk Register**. These include:

- identifying hazards prior to purchasing substances or plant and equipment;
- audits;
- workplace inspections;
- consultation with the HSR and employees;
- hazard reports from eduSafe;
- health surveillance;
- observations during work;
- task analysis;
- incident reporting and investigation;
- when implementing specific hazard management procedures e.g. Manual Handling Procedure.

Any risk not appearing on the **OHS Risk Register** is to be added onto the register by the **Workplace Manager** and/or **Management Nominee**. The hazard description is to be clearly articulated on the register to enable a correct assessment of the risk level (Section 6.5.3 of this procedure) and required controls (Section 6.5.4 of this procedure) to reduce the risk level.

Associated risk management forms (e.g. **Plant and Equipment Risk Management Form**, **Hazardous Manual Handling Risk Management Form**, **Workplace Inspection Checklists**) are to be used for specific hazards identified.

Step 2 – Assessing the Risk

Risk Assessment is the process of determining the 'level of risk' associated with a risk. The **Workplace Manager** and/or **Management OHS Nominee** can use the risk rating to prioritise risk control activities.

All risk assessments are to be conducted in consultation with the HSR and affected employees, including:

- the Health and Safety Committee (where relevant);

- other relevant employees, contractors, volunteers and visitors;
- with the use of relevant reference material e.g. Material Safety Data Sheets for chemicals.

In determining the level of risk, the following must be taken into account:

- the experience of the person exposed to the hazard;
- the frequency and/or duration of the person's exposure to the hazard;
- any existing controls;
- contributing environmental conditions;
- pre-existing hazards.

Where a hazard is similar for different work areas a single generic assessment of one representative work situation may suffice e.g. using whiteboard cleaner in various classrooms at a school. In this case, it is the responsibility of the **Workplace Manager** and/or **Management OHS Nominee** to ensure that the risk assessment is valid for each of the work areas to which it is intended to apply.

Risk assessments are to be documented using hazard-specific risk management forms outlined in each OHS procedure. If no specific risk management form is specified, the **Task Based Risk Management Form** may be utilised using the following risk matrix a risk score to each hazard:

Likelihood

Descriptor	Level	Definition
Rare	1	May occur somewhere, sometime ("Once in a life time / once in a hundred years")
Unlikely	2	May occur somewhere within DEECD over an extended period of time
Possible	3	May occur several times across DEECD or a region over a period of time
Likely	4	May be anticipated multiple times over a period of time. May occur once every few repetitions of the activity or event
Almost Certain	5	Prone to occur regularly It is anticipated for each repetition of the activity of event

Consequence

Descriptor	Level	Definition
Insignificant	1	No injury
Minor	2	Injury/ ill health requiring first aid
Moderate	3	Injury/ill health requiring medical attention
Major	4	Injury/ill health requiring hospital admission
Severe	5	Fatality

Risk level

Likelihood	Consequence				
	Insignificant	Minor	Moderate	Major	Severe
Almost Certain	Medium	High	Extreme	Extreme	Extreme
Likely	Medium	Medium	High	Extreme	Extreme
Possible	Low	Medium	Medium	High	Extreme
Unlikely	Low	Low	Medium	Medium	High
Rare	Low	Low	Low	Medium	Medium

Key

Extreme:	Notify Workplace Manager and/or Management OHS Nominee immediately. Corrective actions should be taken immediately. Cease associated activity.
High:	Notify Workplace Manager and/or Management OHS Nominee immediately. Corrective actions should be taken within 48 hours of notification
Medium:	Notify Nominated employee, HSR / OHS Committee . Nominated employee, OHS Representative / OHS Committee is to follow up that corrective action is taken within 7 days.
Low:	Notify Nominated employee, HSR / OHS Committee . Nominated employee, HSR / OHS Committee is to follow up that corrective action is taken within a reasonable time.

Using the Matrix

1. Evaluate the **consequences** of a risk occurring according to the ratings in the top row.
2. Evaluate the **likelihood** of an incident occurring according to the ratings in the left hand column.
3. Calculate the **level of risk** by finding the intersection between the likelihood and the consequences.

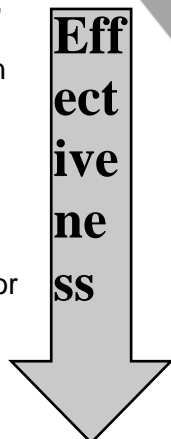
The **Workplace Manager** and/or **Management OHS Nominee** are to ensure that an inherent and residual risk assessment is completed for each specific hazard that is added to the **OHS Risk Register**.

The inherent risk assessment which is completed initially involves scoring the risk level of the hazard without considering any OHS controls. The second assessment (residual risk rating) involves scoring the OHS risk level of the hazard after considering current existing risk controls that are in place. The residual risk rating should be regularly reviewed as new controls are identified and implemented.

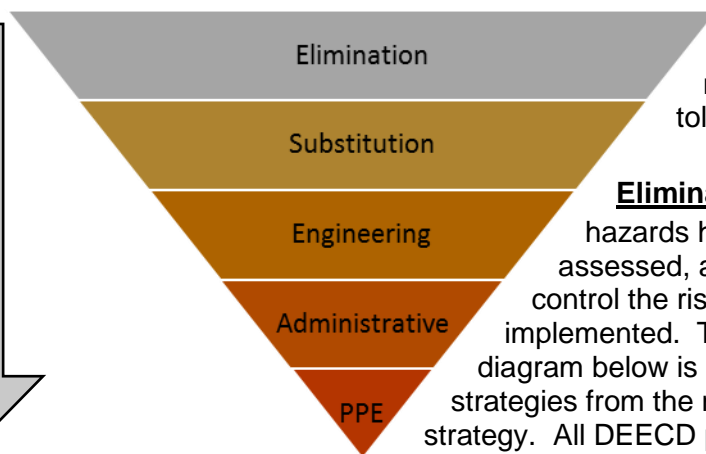
Comparing the inherent risk rating to the residual risk rating the **Workplace Manager** and/or **Management** should be able to relevant parties WorkSafe, that the effective in to a

Step 3 –

Once risk eliminate or the effective



Hierarchy of controls



OHS Nominees demonstrate to (e.g. DEECD, external auditors etc.) controls in place are reducing residual risk levels tolerable level.

Eliminate or Control the Risk

hazards have been identified and the assessed, a control strategy to either control the risk is to be developed and implemented. The process represented in diagram below is designed to identify control strategies from the most effective to the least strategy. All DEECD personnel must consider

control strategies in the order of the hierarchy appearing below.

The **Workplace Manager** and/or **Management OHS Nominee** must ensure the principles of the Hierarchy of Control are applied for each OHS hazard appearing in the **OHS Risk Register**.

Please note, not all strategies, when implemented in isolation will reduce the residual risk to a tolerable level. In such circumstances, the **Workplace Manager** and/or **Management OHS Nominee** should consider the implementation of two or more risk controls in conjunction to achieve the best possible risk reduction. For example, use of hazardous substances may require ventilation (engineering), a review of handling procedures and training (administrative) and the allocation of respirators (PPE). An example of each level of the hierarchy is given below:

Elimination	Completely remove the hazard e.g. removal of hazardous substance from the workplace.
Substitution	Change a work practice, substance or piece of equipment to provide a safer environment e.g. substitute old, non-adjustable office chairs with ergonomic chairs to reduce the risk of injuries.
Engineering	Modify the design of the workplace or plant and/or environmental conditions e.g. the use of a fume extraction system to remove fumes generated by hazardous substance use in labs.
Administrative	Develop procedures and systems to control the interaction between people and hazards e.g. reducing the time of exposure to noise by requiring people to be remote from equipment during operation, providing manual handling training to persons so they are better able to identify/report/control/avoid hazards in the workplace.
Personal Protective Equipment (PPE)	Implement PPE to prevent physical contact between a person and a hazard e.g. appropriate footwear, gloves etc.

Prior to implementing risk controls the proposed measures should be reviewed to ensure they do not create new and seemingly unrelated hazards e.g. installation of barriers and guarding for equipment may restrict access and means of escape.

The effectiveness of risk controls must be tested prior to implementation i.e. residual risk (see Section 6.5.3 above). A single control will generally affect either the likelihood or consequence of a risk occurring. The difference between the inherent risk and residual risk ratings (with controls applied) will demonstrate the effectiveness of controls.

All affected employees must be informed about the risk controls being implemented and in particular, the reasons for the changes. The **Workplace Manager** and/or **Management OHS Nominee** must ensure that adequate information, instruction, training and supervision is provided to employees, contractors, volunteers and visitors at all times during the implementation of controls to ensure their correct application.

The **Workplace Manager** and/or **Management OHS Nominee** must also ensure that any relevant administrative controls, such as forms and/ or safe work procedures, relating to hazards are updated e.g. if a new item of equipment is purchased, existing workplace inspection checklists and/ or safe work procedures should also be updated.

Step 4 – Monitor and Review Controls

The final step in the process is to monitor and review the effectiveness of risk controls that have been implemented. Risk controls should be reviewed at regular intervals to ensure that they have had the

desired impact in reducing the likelihood and/or consequences of a hazard occurring. Consultation with, and feedback from employees will provide information on the application and effectiveness of risk controls at the workplace level.

As indicated in Section 6.5.2 (hazard identification) the **OHS Risk Register** should be reviewed when set triggers occur. The **Workplace Manager** and/or **Management OHS Nominee** are to determine if the risk controls are effective in reducing the residual risk rating to a tolerable level.

Version Control

Version	Section Amended	Amendment	Date Created	Author
2	3, 6.5	Minor wording changes to align with Australian and New Zealand Standard Risk Management Principle and Guidelines AS/NZS ISO 31000:2009 and updated risk matrix.	December 2010	Employee Health Unit
3	All	Minor wording changes, update of standards and changes to risk matrix in line with other OHSMS documentation.	April 2011	Employee Health Unit
4	All	Change 'Catastrophic' risk description to 'Severe'	July 2011	S. Roscoe
5	All	Changes made in line with DEECD's Standard Operational Risk Register.	March 2012	Employee Health Unit
6	All	Two yearly review as per OHSMS requirements. Change to Risk Matrix to align with DEECD Risk Management Framework Change to header to reflect AS/NZA 4801: 2001 requirements.	July 2013	ESWB

This Policy was ratified by School Council in

June 2017